



# Mission Avenue Open Elementary School

## 2010-2011 School Accountability Report Card

**Janis Stonebreaker,  
Principal**

**School Address:  
2925 Mission Ave.  
Carmichael, CA  
95608**

**916-575-2362**

**San Juan Unified  
School District**

**Mr. Glynn Thompson,  
Interim  
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### School Profile

Mission Avenue Open School is an officially-designated alternative school in the San Juan Unified School District. Mission School is guided by a unified philosophy that provides a high quality, standards-based, and comprehensive elementary school education. This is called the Open Philosophy and is based, in part, on Piaget's developmental learning theory, Dewey's constructivist learning theory, Montessori's use of manipulative materials, and Kohl's thematic, integrated curriculum. In open classrooms, emphasis is placed on individuality and reaching each child's potential. We have found that the best way to provide for this is through the following practices and themes: differentiation of instruction, experiential learning and constructivism, student-centered collaborative classrooms, field education, and parent involvement at all levels of the school program.

We believe applications of technology are critical to teaching and learning at all grade levels. To support this belief we have a minimum of eight computers in every classroom grades 4-6, five computers in every classroom grades K-3, and interactive whiteboards in all of our classrooms. The Internet is an important focus for students and, as such, plays an important role in hands-on learning, daily practical applications, and 21st century skills which are so important for each student's future.

To support our belief that participation in the visual and fine arts is a critical component in each child's educational program, Mission School offers band and choir programs, as well as multiple opportunities for all children to perform in grade-level and school-wide performances.

### Student Enrollment by Ethnic Group

2010-11

	Percentage
African American	2.1%
American Indian	1.3%
Asian	2.1%
Filipino	0.2%
Hispanic or Latino	8.1%
Pacific Islander	0.6%
White	84.7%
Two or More	0.9%
None Reported	-

### Contact Information

Parents or community members who wish to participate in leadership teams, school committees, school activities, or become a volunteer may contact Mission Avenue Open Elementary School at (916) 575-2362.

### Parent Involvement

As critical partners in their child's education, parents are vital to the open-structured program at Mission Avenue. Parents work with staff to provide an environment that allows students to develop a love of learning that is reflected both at home and within the school community. Parents enhance their child's education by providing additional resources, skills, and talents before, during, and after school. At Mission Avenue we believe that when parents and teachers work together, students are motivated to reach their highest potential. Mission Avenue Open School has created a learning environment that includes the support and active participation of all parents. This is accomplished by their assistance in classroom, school, and/or at-home activities for a minimum two hours per week per child. Parents are also expected to consistently attend general programs and class meetings. Parent contracts are signed yearly, affirming their understanding of a commitment to the school philosophy and program. Parents participate in decision-making at parent meetings, PTA, MAST (Mission Avenue Support Team), and School Site Council meetings.

Parents assume responsibility for planning family education nights, family workdays and family all-school events. Likewise, parents take full responsibility for planning all the fund raising activities that generate funds to purchase additional programs that enrich learning for all students.

## Enrollment By Grade

This chart illustrates the enrollment trend by grade level for the past three school years.

Enrollment Trend by Grade Level			
	2008-09	2009-10	2010-11
K	60	70	68
1st	60	68	70
2nd	60	69	70
3rd	60	67	66
4th	68	64	68
5th	68	69	66
6th	54	63	62

## Class Size

Average class sizes vary by grade level and subject area taught. In addition to credentialed teachers, students may receive assistance in the classroom from parent volunteers, classified support staff, and outside tutors. The table indicates the average class size by grade level or subject area, as well as the number of classes offered in reference to their enrollment.

Class Size Distribution												
Average Class Size	Classrooms Containing:											
	1-20 Students			21-32 Students			33+ Students					
09	10	11	09	10	11	09	10	11	09	10	11	
By Grade Level												
K	20	23	23	3	-	1	-	3	2	-	-	-
1	20	23	23	3	-	-	-	3	3	-	-	-
2	20	23	23	3	-	-	-	3	3	-	-	-
3	20	22	22	4	-	2	-	3	1	-	-	-
4	34	32	34	-	-	-	-	1	-	2	1	2
5	34	34	33	-	-	-	-	-	-	2	2	2
6	27	32	31	-	-	-	2	2	2	-	-	-

## Discipline & Climate for Learning

Students at Mission Avenue Open Elementary are guided by specific rules and classroom expectations that promote respect, cooperation, courtesy and acceptance of others. Parents and students are informed of school rules and discipline policies through the parent information packets which are sent home at the beginning of the school year.

The Suspensions and Expulsions table illustrates total cases for the last three years, as well as a percentage of enrollment. Suspensions are expressed in terms of total infractions, not number of students suspended, as some students may have been suspended on multiple occasions. Expulsions occur only when required by law or when all other alternatives are exhausted.

Suspensions & Expulsions						
	School			District		
	08-09	09-10	10-11	08-09	09-10	10-11
Suspensions	4	1	3	10866	8477	7351
Suspension Rate	0.9%	0.2%	0.6%	23.0%	17.9%	15.6%
Expulsions	0	0	0	140	0	87
Expulsion Rate	0.0%	0.0%	0.0%	0.3%	0.0%	0.2%

## Teacher Assignment

San Juan Unified recruits and employs the most qualified credentialed teachers.

	Teacher Credential Status			
	School			District
	08-09	09-10	10-11	10-11
Fully Credentialed	21	20	0	0
Without Full Credentials	0	0	0	0
Working Outside Subject	0	0	0	88

Teacher misassignments reflect the number of placements within a school for which the certificated employee in the teaching or services position (including positions that involve teaching English Learners) does not hold a legally recognized certificate or credential. Teacher vacancies reflect the number of positions to which a single designated certificated employee has not been assigned at the beginning of the year for an entire year.

Misassignments/Vacancies			
	09-10	10-11	11-12
Misassignments of Teachers of English Learners	0	0	0
Misassignments of Teachers (other)	0	0	0
<b>Total Misassignments of Teachers</b>	<b>0</b>	<b>0</b>	<b>0</b>
Vacant Teacher Positions	0	0	0

## Highly Qualified Teachers

The Federal No Child Left Behind Act requires that all teachers in core subject areas meet certain requirements in order to be considered as "Highly Qualified" no later than the end of the 2006-07 school year. Minimum qualifications include: possession of a Bachelor's Degree, possession of an appropriate California teaching credential, and demonstrated competence in core academic subjects.

NCLB Compliant Teachers		
	% of Core Academic Courses Taught By NCLB Compliant Teachers	% of Core Academic Courses Taught By Non-NCLB Compliant Teachers
School	0.0%	0.0%
District	0.0%	0.0%
High-Poverty Schools in District	N/A	N/A
Low-Poverty Schools in District	N/A	N/A

## Counseling & Support Staff

It is the goal of Mission Avenue Open Elementary to assist students in their social and personal development as well as academics. The school gives special attention to students who experience achievement problems, difficulty coping with personal and family problems, trouble with decision making, or handling peer pressure.

## Staff Development

Professional development is a key part of the continuous improvement process for educators. Annually, teachers and site administrators participate in a minimum of 18 hours of professional development. In addition to this time, 75 minutes per week are dedicated to staff collaboration and training planned by site leadership teams. The District also provides a cycle of continuous professional development for Administrators with monthly Leadership Academies followed by Network Meetings and Coaching sessions.

The District also provides professional development opportunities with its major initiatives such as Writing Workshop and RTI and the new mathematics adoption. Many other voluntary professional development opportunities are provided throughout the year after school, on Saturdays, and during summer and vacation breaks. This includes training sponsored by district departments, BTSA, grant-funded projects, and the San Juan Teacher's Association. Many teachers and administrators also take advantage of opportunities with SCOE, CDE, the college/university programs, state/national education organizations, and private educational institutes.

What grounds the professional development in the district is the District Strategic Plan and the District Theory of Action. Professional Development is further determined using one or more of the following: (a) student achievement data, (b) staff survey data, and (c) district-identified goals. Professional development addresses content standards, teaching strategies, curriculum, assessment, technology, classroom management, safety, and leadership. Administrator training accompanies professional development in district focus areas, providing implementation support for teachers on site. Content-area and technology coaches are available at some schools. Additional classroom support is provided to new and struggling teachers by PAR/BTSA coaches.

Paraprofessionals are encouraged to participate in professional development at the district and site level. Specifically designed training is offered to non-instructional support staff such as clerical and custodial staff.

## Instructional Materials

San Juan Unified held a public hearing on September 27, 2011 and determined that each school within the district had sufficient and good quality textbooks, instructional materials, or science lab equipment pursuant to the settlement of *Williams vs. the State of California*. All students, including English learners, are given their own individual standards-aligned textbooks or instructional materials, or both, in core subjects for use in the classroom and to take home. Textbooks and supplementary materials are adopted according to a cycle developed by the California Department of Education, making the textbooks used in the school the most current available. Materials approved for use by the State are reviewed by all teachers and a recommendation is made to the School Board by a selection committee composed of teachers and administrators. All recommended materials are available for parent examination at the district office prior to adoption. The table displays information collected in December 2011 about the quality, currency, and availability of the standards-aligned textbooks and other instructional materials used at the school.

District-Adopted Textbooks					
Grade Levels	Subject	Publisher	Adoption Year	Sufficient	% Lacking
6th	Mathematics	Holt	2009	Yes	0.0%
K-5	Mathematics	Houghton Mifflin/Harcourt	2009	Yes	0.0%
K-6	Reading Development	Pro-Ed, Inc.: Reading Milestones, 3rd Edition	2007	Yes	0.0%
4-6	Reading Intervention	Scholastic: Read 180	2009	Yes	0.0%
K-6	Reading/ Language Arts	Houghton Mifflin: Legacy of Literacy	2002	Yes	0.0%
K-6	Science	Delta Education: Foss	2008	Yes	0.0%
6	Science	Glencoe McGraw-Hill: Glencoe Focus on Earth	2008	Yes	0.0%
K-5	Social Science	Pearson-Scott Foresman: History-Social Science for California	2007	Yes	0.0%
6	Social Science	Teacher's Curriculum Institute (TCI): History Alive	2006	Yes	0.0%

## Additional Internet Access/Public Libraries

Internet access is available at public libraries and other locations that are publicly accessible (e.g., the California State Library). Access to the Internet at libraries and public locations is generally provided on a first-come, first-served basis. Other use restrictions include the hours of operation, the length of time that a workstation may be used (depending on availability), the types of software programs available on a workstation, and the ability to print documents.

## Physical Fitness

In the spring of each year, San Juan Unified schools are required by the state to administer a physical fitness test to all students in grades five, seven, and nine. The physical fitness test measures each student's ability to perform fitness tasks in six major areas: Aerobic Capacity, Body Composition, Trunk Extension Strength, Abdominal Strength, Upper Body Strength, and Flexibility. Students who either meet or exceed the standards in all six fitness areas are considered to be physically fit or in the "healthy fitness zone" (HFZ).

Percentage of Students in Healthy Fitness Zone			
2010-11			
Grade Level	Four of Six Standards	Five of Six Standards	Six of Six Standards
5	16.4%	28.4%	35.8%

\*Scores are not disclosed when fewer than 10 students are tested in a grade level and/or subgroup.

## California Standards Test

The California Standards Test (CST), a component of the STAR Program, is administered to all students in the spring to assess student performance in relation to the State Content Standards. Student scores are reported as performance levels: Advanced (exceeds state standards), Proficient (meets standards), Basic (approaching standards), Below Basic (below standards), and Far Below Basic (well below standards).

The first table displays the percent of students achieving at the Proficient or Advanced level (meeting or exceeding the state standards) in English/language arts, mathematics, social science, and science, for the most recent three-year period.

The second table displays the percent of students, by group, achieving at the Proficient or Advanced level (meeting or exceeding the state standards) for the most recent testing period.

California Standards Test (CST)									
Subject	School			District			State		
	2009	2010	2011	2009	2010	2011	2009	2010	2011
English/Language Arts	75	76	78	54	55	55	49	52	54
Mathematics	74	75	79	49	50	49	46	48	50
Science	75	86	84	56	58	58	50	54	57
History/Social Science	*	*	*	44	47	47	41	44	48

\*Scores are not disclosed when fewer than 10 students are tested in a grade level and/or subgroup.

California Standards Test (CST)				
Subgroups				
Subject	English/ Language Arts	Mathematics	Science	History/ Social Science
District	55	49	58	47
School	78	79	84	*
African American/ Black	*	*	*	*
American Indian	*	*	*	*
Asian	*	*	*	*
Filipino	*	*	*	*
Hispanic or Latino	56	59	*	*
Pacific Islander	*	*	*	*
White	82	83	89	*
Males	74	83	85	*
Females	82	74	82	*
Socioeconomically Disadvantaged	54	52	67	*
English Learners	*	*	*	*
Students with Disabilities	67	53	*	*
Migrant Education	*	*	*	*
Two or More Races	*	*	*	*

\*Scores are not disclosed when fewer than 10 students are tested in a grade level and/or subgroup.

For detailed information regarding the STAR Program results for each grade and performance level, including the percent of students not tested, see the CDE STAR Results Web site at <http://star.cde.ca.gov>.

## Federal Intervention Program

Schools and districts receiving Federal Title I funding enter Program Improvement (PI) if they do not make AYP for two consecutive years in the same content area (English/Language Arts or Mathematics) or on the same indicator (API or graduation rate). After entering PI, schools and districts advance to the next level of intervention with each additional year that they do not make AYP.

Federal Intervention Programs		
	School	District
Program Improvement (PI) Status	Not in PI	In PI
First Year in PI	-	2008-2009
Year in PI (2011-12)	-	Year 3
# of Schools Currently in PI	-	13
% of Schools Identified for PI	-	17.33%

## Academic Performance Index

The Academic Performance Index (API) is a score on a scale of 200 to 1,000 that annually measures the academic performance and progress of individual schools in California. The state has set 800 as the API score that schools should strive to meet.

**Statewide Rank:** Schools receiving an API Base score are ranked in ten categories of equal size (deciles) from 1 (lowest) to 10 (highest), according to type of school (elementary, middle, or high school).

**Similar Schools Rank:** Schools also receive a ranking that compares that school to 100 other schools with similar demographic characteristics. Each set of 100 schools is ranked by API score from 1 (lowest) to 10 (highest) to indicate how well the school performed compared to similar schools.

The first table displays the school's API ranks and actual API point changes by student group for the past three years. The second table displays, by student group, the most recent Growth API at the school, district, and state level.

API School Results			
	2008	2009	2010
Statewide	9	9	9
Similar Schools	1	1	1
Group	08-09	09-10	10-11
All Students at the School			
Actual API Change	24	6	10
White			
Actual API Change	25	7	11

	Growth API					
	School		District		State	
	Number of Students	Growth Score	Number of Students	Growth Score	Number of Students	Growth Score
All Students at the School	328	900	31,476	787	4,683,676	778
Hispanic or Latino	27	818	5,547	705	2,406,749	729
White	278	916	20,617	812	1,258,831	845
Socioeconomically Disadvantaged	50	804	13,972	714	2,731,843	726
Students with Disabilities	15	793	3,481	578	521,815	595

## Adequate Yearly Progress

No Child Left Behind (NCLB) is a federal law enacted in January 2002 that reauthorized the Elementary and Secondary Education Act (ESEA). It mandates that all students (including students who are economically disadvantaged, are from racial or ethnic minority groups, have disabilities, or have limited English proficiency) in all grades meet the state academic achievement standards for Mathematics and English/Language Arts by 2014. Schools must demonstrate "Adequate Yearly Progress" (AYP) toward achieving that goal. The Federal NCLB Act requires that all schools and districts meet the following Adequate Yearly Progress (AYP) requirements:

- Participation rate on the state's standards-based assessments in English/Language Arts (ELA) and Mathematics.
- Percent proficient on the state's standards-based assessments in ELA and Mathematics.
- API as an additional indicator.
- Graduation rate (for secondary schools).

There are several consequences for schools that do not meet the AYP standards, including additional tutoring and replacing of staff. Students would also be allowed to transfer to schools (within their district) that have met their AYP, and the former school would be required to provide the transportation to the new site. Results of school and district performance are displayed in the chart.

Adequate Yearly Progress (AYP)				
	School		District	
Made AYP Overall	Yes		No	
Met AYP Criteria	English - Language Arts	Mathematics	English - Language Arts	Mathematics
Participation Rate	Yes	Yes	Yes	Yes
Percent Proficient	Yes	Yes	No	No
API School Results	Yes		Yes	
Graduation Rate	N/A		Yes	

## Safe School Plan

This school is linked directly to the San Juan Unified School District's Safe Schools Program. In partnership with the Sacramento County Sheriff's Department and the City of Citrus Heights Police Department (CHPD), each school becomes part of a safety zone that is patrolled daily by a sheriff's deputy assigned specifically to specific geographic zone or CHPD officer assigned to a particular school or small group of schools within the City of Citrus Heights. In addition to daily support from a designated Sheriff's deputy or CHPD officer, this school is a part of the San Juan Unified School District's Safe Schools Task Force, which is comprised of safety teams from each of the school sites. Each school safety team meets regularly to discuss safety issues and to take steps to be proactive in preventing various types of school-related safety issues. Law enforcement provides speakers to address students, staff and community groups. Our safety team receives regular training through the Task Force. The School Site Council is responsible for updating our comprehensive school safety plan on a yearly basis. Every San Juan classroom has a standardized "Safety Folder" which serves as a guide for teachers and also includes the site specific crisis response procedures.

## School Facilities

Mission Avenue Elementary School was modernized during 1995. A heating and air-conditioning upgrade was added during the summer of 2000. The modernization scope included roof/repair or replacement, interior, and exterior painting, new lighting, selected window system replacement, energy management system for the HVAC, new doors with handicapped accessible hardware, restroom restoration, electrical infrastructure upgrade to provide for internet, cable, telephone, throughout the school. Currently, there is sufficient space to house the student population. There is a site custodial staff that cleans the building, along with district support for major/minor repairs. The district provides gardening and landscape services on a regular schedule. Regular fire/emergency drills are held, and badges are required for all visitors and personnel. Field repair, driveway resurfacing, and irrigation system retrofit continue to be a concern. The entire school was carpeted in 2003. Exterior painting of all facilities under Deferred Maintenance during Summer 2007. The area known as the "dust bowl" was irrigated and hydroseeded during Summer 2010.

The Board of Education and the Superintendent's policy is to ensure that all students are provided with a safe and well-maintained learning environment. The board approved resolutions in 1998 and 2002 to adequately fund maintenance activities and preserve the repairs and improvements funded by two facility bond measures. The school buildings, classrooms and grounds are safe, clean and functional. An inspection of the facility was conducted in February 2010 and determined that there were no unsafe conditions that required emergency repairs. District maintenance staff ensures that the repairs necessary to keep the school in good repair and working order are completed in a timely manner. A computer automated work order process is used to ensure efficient service and that emergency repairs and health and safety repairs are given the highest priority. The Board of Education has adopted cleaning standards and custodial staffing requirements for all schools in the district. This school meets the board's standards for custodial staffing and cleanliness. All classrooms and restrooms are cleaned daily. The school's custodians are trained in the proper use of cleaning chemicals and Integrated Pest Management techniques. They are managed day to day by the Principal with assistance from the district's maintenance department. The district participates in the State School Deferred Maintenance Program, which provides state matching funds on a dollar-for-dollar basis, to assist school districts with expenditures for major repair or replacement of existing school building components. Typically, this includes roofing, plumbing, heating, air conditioning, electrical systems, interior or exterior painting, and floor systems. For the 2008-09 school year, the district budgeted over \$4 million for the deferred maintenance program which includes a \$1.6 million contribution from Measure J funds.

School Facility Conditions				
Date of Last Inspection: 02/14/2011				
Overall Summary of School Facility Conditions: Exemplary				
Items Inspected	Facility Component System Status			Deficiency & Remedial Actions Taken or Planned
	Good	Fair	Poor	
Systems (Gas Leaks, Mech/HVAC, Sewer)	X			
Interior	X			
Cleanliness (Overall Cleanliness, Pest/Vermin Infestation)	X			
Electrical	X			
Restrooms/Fountains	X			
Safety (Fire Safety, Hazardous Materials)	X			
Structural (Structural Damage, Roofs)	X			
External (Grounds, Windows, Doors, Gates, Fences)	X			

## School Site Teacher Salaries

The chart illustrates the average teacher salary at the school and compares it to the average teacher salary at the district and state (based on FY 2009-10 financial statements).

Average Teacher Salaries	
School & District	
School	\$70,916
District	\$69,704
Percentage of Variation	1.73%
School & State	
All Unified School Districts	\$69,207
Percentage of Variation	2.46%

## Teacher & Administrative Salaries as a Percentage of Total Budget

This table displays district salaries for teachers, principals, and superintendents, and compares these figures to the state averages for districts of the same type and size. The table also displays teacher and administrative salaries as a percent of the districts budget, and compares these figures to the state averages for districts of the same type and size. Detailed information regarding salaries may be found at the CDE Web site, [www.cde.ca.gov](http://www.cde.ca.gov).

Average Salary Information		
Teachers - Principal - Superintendent		
2009-10		
	District	State
Beginning Teachers	\$41,336	\$42,017
Mid-Range Teachers	\$70,764	\$67,294
Highest Teachers	\$83,464	\$86,776
Elementary School Principals	\$102,086	\$108,534
Middle School Principals	\$107,528	\$112,893
High School Principals	\$125,392	\$123,331
Superintendent	\$237,000	\$226,417
Salaries as a Percentage of Total Budget		
Teacher Salaries	41.8%	39.4%
Administrative Salaries	6.5%	5.3%

## District Expenditures

San Juan Unified spent an average of \$5073.00 to educate each student (based on 2009-10 FY audited financial statements). The table provides a comparison of a school's per pupil funding from unrestricted sources with other schools in the district and throughout the state.

Expenditures per Pupil	
School	
Total Expenditures Per Pupil	\$4,975
From Restricted Sources	\$518
From Unrestricted Sources	\$4,457
District	
From Unrestricted Sources	\$5,073
Percentage of Variation between School & District	-12.14%
State	
From Unrestricted Sources	\$5,455
Percentage of Variation between School & State	-18.30%

## District Revenue Sources

In addition to unrestricted/general purpose funding, the School & Library Improvement Block grant and other state categorical grants are now included in the categorical flexibility and are unrestricted and may be used for any educational purpose. This fiscal year, most schools received Economic Impact Aid which is a categorical, restricted State funded program.

This fiscal year, the district also received Federal American Recovery and Reinvestment Act (ARRA), State Fiscal Stabilization Funds (SFSF). These funds were intended to avert layoffs of teachers and other personnel and further education reform in the key areas of teacher quality, standards and assessments and to support struggling schools. Because these funds are categorical, restricted Federal funds, many of the costs were transferred from unrestricted/general purpose funds temporarily this fiscal year.

## Data Sources

Data within the SARC was provided by San Juan Unified School District, retrieved from the 2010-11 SARC template, located on Dataquest (<http://data1.cde.ca.gov/dataquest>), and/or Ed-Data website.

Dataquest is a search engine, maintained by the California Department of Education (CDE), which allows the public to search for facts and figures pertaining to schools and districts throughout the state. Among the data available, parents and community may find information about school performance, test scores, student demographics, staffing, and student misconduct/intervention. Ed-Data is a partnership of the CDE, EdSource, and the Fiscal Crisis and Management Assistance Team (FCMAT) that provides extensive financial, demographic, and performance information about California's public kindergarten through grade twelve school districts and schools.